

May 8, 2017

May 16th - 18th, 2017
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Prepared by: Millan Hupp

U.S Environmental Protection Agency
Washington, D.C.

ADMINISTRATOR SCOTT PRUITT

Board of Directors Meeting – Manhattan Institute

DATE: May 16 – May 17, 2017

EVENT TIME: 9:00AM EDT – 2:00PM EDT

LOCATION: Union League Club - 38 East 37th Street, New York, NY 10016

SPEAKING TIME: 12:15PM EDT – 1:30PM EDT

AUDIENCE: Manhattan Institute's Board of Directors

POC: Ralf Mangual: 516.384.8103

Per Diem: \$55.50/day (M&IE only)

\$111/entire trip (M&IE only)

Background:

Requested as an opportunity to allow the board members to get to know the Administrator. He has met with them once before as Attorney General.

Tuesday, May 16, 2017

8:00AM EDT - 9:25AM EDT	<i>Advance team arrives in New York</i> <i>DCA – LGA</i> <i>AA 2125</i> <i>Staff: Millan Hupp</i> <i>Michelangelo Confirmation Numbers:</i> <i>Hupp: CI26J2DI</i>
3:00PM	<i>Advance team site advance</i> <i>POC: Taisha Camacho – 646.839.3310, tcamacho@manhattan-institute.org</i> <i>Union League Club: Taylor Kornbluh – 212.685.3800 ext. 224</i>
7:00PM EDT – 8:36PM EDT	Ex. 5 Deliberative Process/Ex. 6/Ex. 7(c)
8:40PM EDT – 9:30PM EDT	
9:30PM EDT	
11:00PM EDT	

Ex. 5 Deliberative Process

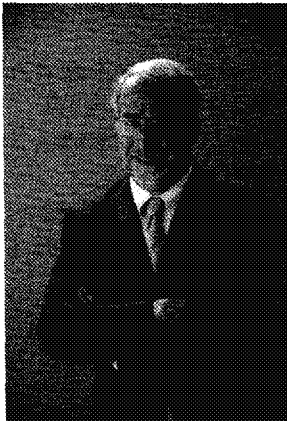
Ex. 5 Deliberative Process

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TOPIC/TALKING POINTS: Lincoln preparing.

PRESS: CLOSED

NEED TO KNOW PARTICIPANTS:



Lawrence Mone, President, Manhattan Institute: Lawrence J. Mone has been President of the Manhattan Institute, one of the nation's most influential public policy think tanks, since 1995. He joined the Institute in 1982, serving as a public policy specialist, program director and vice president before being named the Institute's fourth president. A *Summa Cum Laude* graduate of the College of the Holy Cross in Worcester, Massachusetts, Mr. Mone taught high school history in Cambridge, Massachusetts, for several years before earning a master's degree in public policy from the University of California at Berkeley in 1982. Under his leadership the Manhattan Institute has sponsored and disseminated research on such topics as tax and economic policy, education, welfare reform and crime. The Institute has expanded its work with civic leaders in New York and across the country to promote free-market solutions to urban policy problems. And it has broadened its focus on the American justice system, examining issues like employment law and class action suits.



Vanessa Mendoza, Vice President, Manhattan Institute: Vanessa Mendoza is the executive vice president of the Manhattan Institute for Policy Research (MI), a domestic public-policy think tank. She joined the Institute in 2006 as a policy analyst for its legal policy division. She was recruited to work with the development team, was named vice president for development in 2009, and in 2012 was named executive vice president of the Institute. As executive vice president, Vanessa works with MI's president to develop and manage the Institute's strategic focus and projects. Additionally, she focuses her time on the Institute's next-generation leadership initiatives including the Institute's Young Leaders program and Adam Smith Society. Vanessa lives in Brooklyn, N.Y. with her husband and two children.



Troy Senik, Vice President, Policy & Programs: Troy Senik, VP of Policy and Programs, oversees the progress of our projects, manages the flow of our publications, and ensures that they are effectively influencing public debates. He brings years of experience in public policy, media, and management as former editor-in-chief of Ricochet.com, host of Ricochet's Law Talk podcast, vice president of programs for the Los Angeles World Affairs Council and a former speechwriter for President George W. Bush. Senik has written for the *Wall Street Journal*, *Los Angeles Times*, and *City Journal* and is a former member of the *Orange County Register's* editorial board.



Howard Husock, Vice President, Research & Publications: Howard Husock is vice president for research and publications at the Manhattan Institute, where he is also director of the Institute's social entrepreneurship initiative. A *City Journal* contributing editor, he is the author of *Philanthropy Under Fire* (2013) and a contributor to *Forbes.com*. From 1987 through 2006, Husock was director of case studies in public policy and management at Harvard University's Kennedy School of Government, where he was also a fellow at the Hauser Center on Nonprofit Organizations. His publications on the nonprofit sector have appeared in the *Wall Street Journal*, *National Affairs*, *New York Times*, *New York Times Magazine*, *Society*, *Chronicle of Philanthropy*, and *Public Interest*. A former broadcast journalist and documentary filmmaker whose work won three Emmy Awards, Husock serves on the board of directors of the Corporation for Public Broadcasting. He holds a B.A. from Boston University's School of Public Communication and was a 1981–82 mid-career fellow at Princeton University's Woodrow Wilson School of Public and International Affairs.



Leigh Harrington, Vice President, Communications & Marketing: Leigh Harrington has been the Vice President of Communications and Marketing for the Manhattan Institute since 2013. Her previous work has included the radio news producer at the Washington Post Radio, Broadcast Director at the Cate Institute, and most recently before working at the Manhattan Institute she worked as the Media Relations Director at The Mercatus Center at George Mason University. She received her communications and media studies degree from Villanova University.



Tara-Marie Lynch, Director, Marketing, Manhattan Institute: Tara-Marie has been the director of marketing since October of 2016. Previously she was a Marketing Strategy & Account director at Rebel Interactive Group and also the Marketing Manager, North America for Vision Engineering. She graduated Summa Cum Laude with a triple-major in economics, political science and international political economy from Binghamton University.



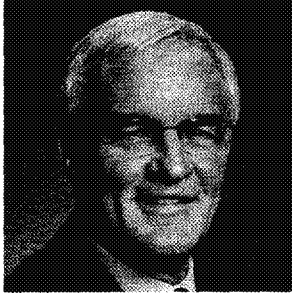
Oren Cass, Senior Fellow, Manhattan Institute: Oren Cass is a senior fellow at the Manhattan Institute, where he focuses on energy, the environment, and antipoverty policy. He was domestic policy director of Mitt Romney's presidential campaign in 2011–12. In that role, Cass shaped campaign policy and communication on issues from health care to energy to trade. He spoke regularly on behalf of the campaign, including in debates at Harvard University on health care policy and at MIT on energy and environmental policy. Since then, Cass has outlined conservative policy approaches on poverty, climate change, environmental regulation, and international trade. Cass has briefed members of Congress and congressional staff in both the House and Senate and his essays and columns have been published in the *Wall Street Journal*, *New York Times*, *Washington Post*, *National Affairs*, *City Journal*, *National Review*, *Investor's Business Daily*, and *Washington Examiner*.

Dr. Michael Fedak, Vice Chairman of the Board of Trustees, Manhattan Institute: Dr. Fedak, a physician in New York, has been an MI board member since May of 2005. He is also involved with several non-profit organizations. He is a member of the *City Journal* Publication Committee and a Trustee of both the Washington Institute for Near East Policy and the Foundation for Cultural Review, publisher of *The New Criterion*. Dr. Fedak received a B.A. from Cornell University and an M.D. from the University of Pennsylvania.

Ann J. Charters, Board of Trustees, Manhattan Institute:



Anthony Coles, Board of Trustees, Manhattan Institute: Anthony Coles currently serves on the board of trustees for the Manhattan Institute as well as being a partner at DLA Piper Global Law Firm. He focuses his practice on complex commercial and business litigation, including shareholder disputes, class action defense, real estate and financial institution-related (including lender liability) litigation. His practice also includes representing companies and their senior management in regulatory investigations, including by state attorneys general, state ethics commissions, and other government agencies. He also advises private parties on defamation, privacy and First Amendment issues.



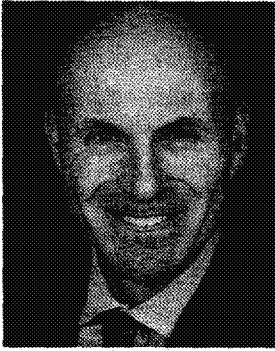
Ravenel Curry, Board of Trustees, Manhattan Institute: Curry is the President and Co-founder of Eagle Capital Management in New York. He has served as a Trustee of Furman University, as President of the Furman University Alumni Board and as Chair of the New Jersey Higher Education Assistance Authority. Currently, Curry is a Trustee of the American Enterprise Institute, the Manhattan Institute, the New York Hall of Science, the New-York Historical Society and the Genetics Endowment of South Carolina.



Kenneth Gilman, Board of Trustees, Manhattan Institute: Mr. Kenneth B. Gilman, also known as Ken, is the President at Limited Brands Store Operations, Inc. Mr. Gilman served as the President and Chief Executive Officer of Asbury Automotive Group LLC. He served as the President and Chief Executive Officer of Asbury Automotive Group Inc. from December 2001 to May 4, 2007. His experience includes 25 years at Limited Brands, Inc., serving in numerous capacities, including Chief Financial Officer and Chief Administrative Officer. He served as the Chief Executive Officer of Lane Bryant, Inc. From 1976 to 2001, he was employed in a variety of capacities

with Limited Brands Inc. He served as the Chief Administrative Officer of Limited Brands Inc. from 1997 to 2001, Chief Financial Officer from 1987 to June 1997 and an Executive Vice President from 1987 to June 1993. He served as Vice Chairman of the Board at Intimate Brands, Inc. since 1995. He served as Vice Chairman of Limited Brands Inc. from June 1993 to June 1997. He has been an Independent Director of Zale Corporation since September 23, 2010. He has been an Independent Director of Kate Spade & Company since February 2008 and Internet Brands Inc. since January 2002. He served as a Director of Abercrombie & Fitch Co. from 1996 to 1997. He served as an Executive Director of Asbury Automotive Group Inc. from December 2001 to May 4, 2007. He served as a Director of Limited Brands Inc. He has been a Director of Aéropostale, Inc. since August 2014. He is a Certified Public Accountant and holds a BBA from Pace University.

Fleur Harlan, Board of Trustees, Manhattan Institute: Fleur Harlan is a member of the US Studies Centre's Council of Advisors. Harlan is a Trustee of the Manhattan Institute, and a member of Business Executives for National Security, an America-wide, non-partisan organization of senior executives using their business experience to help government leaders implement solutions to national security problems. Formerly, Harlan was a limited partner of RS Lauder, Gaspar and Co. Ltd., a partnership that founded companies in the media and telecommunications industries for ten years. She was also managing director of Central European Development Corporation Ltd., which developed media companies and real estate in Central Europe. Prior to that, Fleur was a manager of Bain and Company and worked in Israel as a strategic planner with Scitex Corporation. Harlan has an MBA (Baker Scholar) from Harvard Business School and a BA (with honors) from Cambridge University in England. She resides in New York and Sydney.



Michael Kaufman, Board of Trustees, Manhattan Institute: Mr. Kaufman is the President of MAK Capital, a financial investment advisory firm based in New York, NY, which he founded in 2002. Mr. Kaufman holds a B.A. degree in Economics from the University of Chicago, where he also received his M.B.A. He also earned a law degree from Yale University. As President of MAK Capital, the Company's largest shareholder, Mr. Kaufman is uniquely qualified to represent the interests of the Company's shareholders as a director and chairman of the board. Additionally, Mr. Kaufman's qualifications and experience include capital markets, investment strategy

and financial management.



Roger Kimball, Board of Trustees, Manhattan Institute: Roger Kimball is Editor and Publisher of the **New Criterion** and President and Publisher of Encounter Books. He is an art critic for **National Review** and writes a regular column for PJ Media at Roger's Rules. Mr. Kimball lectures widely and has appeared on national radio and television programs as well as the BBC. Mr. Kimball has served on the Board of Advisors of the Gilder-Lehrman Institute of American History, the Board of Visitors and Governors of St. John's College, Annapolis and Santa Fe, and Transaction Publishers. He currently

serves on the board of the Manhattan Institute for Policy Research.



Jay Newman, Board of Trustees, Manhattan Institute: serves as a member of the board of trustees for the Manhattan Institute for Policy Research, Inc. He worked at Elliott Management Corp as a Senior Portfolio Manager until early 2017. He still does consulting for Elliott. Elliott Management Corp. Elliott employs a multi-strategy trading approach that encompasses a broad range of strategies, including, without limitation, performing debt, distressed securities, hedge/arbitrage positions (including event arbitrage, related securities arbitrage, convertible arbitrage, commodities trading, and

fixed income arbitrage trading), equity-oriented positions, basis trading, portfolio volatility protection positions, and real-estate related positions.



Rodney Nichols, Board of Trustees, Manhattan Institute: Rodney W. Nichols is an applied physicist. He was past President and CEO of the New York Academy of Sciences from 1992 to 2001. He was previously Scholar-in-Residence at the Carnegie Corporation of New York and Vice President and Executive Vice President of the Rockefeller University. He has been the Research and Development manager in the Office of the Secretary of Defense, a member of the Board of Advisors to Foreign Affairs, and chair of the committee on Science and Technology for Development (COSTED) of the International Council of Scientific Unions (ICSU). **Quote:** The lack of warming for more than a decade—indeed, the smaller-than-predicted warming over the 22 years since the U.N.'s Intergovernmental Panel on Climate Change (IPCC) began issuing projections—suggests that computer models have greatly exaggerated how much warming additional CO2 can cause. Faced with this embarrassment, those promoting alarm have shifted their drumbeat from warming to weather extremes, to enable anything unusual that happens in our chaotic climate to be ascribed to CO2

Nick Ohnell, Board of Trustees, Manhattan Institute: Nick Ohnell serves as a member of the board of trustees for the Manhattan Institute as well as the Storm King Art Center. He is also the Founder, Owner, Chairman, President and Chief Executive Officer at Ohnell Family Foundation. In the past, He was a trustee for the Manhattanville College.

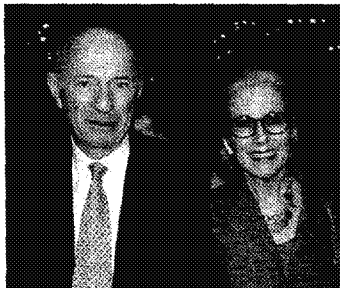
Robert Rosenkranz, Board of Trustees, Manhattan Institute: A graduate of Yale University (AB, summa cum laude, 1962) and Harvard Law School (JD, 1965), Robert Rosenkranz began his career as a tax attorney at New York-based law firm Cahill Gordon & Reindel LLP. Subsequently, he carried out research on finance and foreign policy as an economist at The RAND Corporation. He then joined Oppenheimer & Co., where he advanced to the position of general partner before forming his own private equity firm, Rosenkranz & Company. In 1987, his firm acquired Delphi Financial Group, which has grown nearly twentyfold under his leadership. Delphi was sold to Tokio Marine Group in 2012, and Mr. Rosenkranz continues to serve as its chief executive officer. He is also a prominent investor, who, some 30 years ago, founded the Acorn family of investment partnerships. Acorn and its affiliates oversee investments in a broad range of financial assets and strategies, and maintain relationships with more than 30 leading investment boutiques in a variety of niche strategies. Utilizing this investment expertise has been an important driver of Delphi's performance. Mr. Rosenkranz serves on the board of directors of policy research institutions Policy Exchange in London and the Manhattan Institute in New York, and is a member of the Council on Foreign Relations. In addition, he provides leadership to the arts sector as a member of the board of the Lincoln Center Film Society, The Metropolitan Museum of Art's Visiting Committee for the Department of Photography, and the Dean's Council of the Yale School of Architecture. He has served on the Yale University Council for more than a decade.



Nathan Saint-Amand, Board of Trustees, Manhattan Institute: Mr. Nathan E. Saint-Amand, M.D. is a Co-Partner of Fishers Island Partners. Mr. Saint-Amand is a Medical Doctor in private practice. He serves as Trustee/Director of various funds in Alger fund complex. He has been Independent Trustee of Spectra Fund since 1986. He has been a Non-Interested Trustee of The Alger Funds - Alger SMidCap Growth Fund, Alger Mid Cap Growth Fund and Alger Growth & Income Fund since 1986. He has been a Trustee of The China - U.S. Growth Fund since 2003. He served as a Trustee of Castle Convertible Fund Inc. since 1986. He has been a Member of the Board of the Manhattan Institute since 1988. Mr. Saint-Amand was a Co-Chairman Special Projects Committee of Memorial Sloan Kettering.



Thomas Smith, Board of Trustees, Manhattan Institute: Mr. Thomas William Smith, also known as Tom, is the Founding Partner and President at Prescott Investors, Inc. Mr. Smith was a Managing Partner at Prescott Investors and founded it in 1973. Prior to founding Prescott, he was the Managing Partner at Whitcom Investment Company in New York and a Partner with Reynolds and Company. Mr. Smith served as Business Development Director of U.K. of SEI Investments Co. since March 19, 2003. Mr. Smith serves as the Chairman of the Board of the National Center for Policy Analysis and as the Trustee for the Manhattan Institute for Policy Research. He also serves as the Chairman of the Board for St. Ann School in New York City and is on the board of the Socrates Sculpture Park in Long Island City. He serves as Member of Advisory Board at Metro Bank PLC



Donald Tober, Board of Trustees, Manhattan Institute: is Chairman of Sugar Foods Corporation, which manufactures, packages and markets food products to both the retail and foodservice industries. Sugar Foods' widely varied product list includes Fresh Gourmet croutons and other crunchy salad toppings, the N'Joy line of non-dairy creamers and sugar canisters, packaged condiments and many other specialty food products. A graduate of the University of Pennsylvania and Harvard Law School, Mr. Tober practiced law in New York City and then joined Sugar Foods Corporation. Mr. Tober is a former Chairman of the International Foodservice Manufacturers Association, Vice Chairman of the Culinary Institute of America and is presently a board member of the Educational Foundation of the National Restaurant Association. As Trustee Emeritus of the Culinary Institute of America, he has expanded his involvement in several associations that serve to elevate the quality and appreciation of food and wine in the United States such as the Commanderie de Bordeaux and the Chevaliers du Tastevin. He is also a co-founder and member of the Executive Committee of the City Meals-on-Wheels program in New York City.

Kathryn Wylde, Board of Trustees, Manhattan Institute: Kathryn Wylde is President and CEO of the nonprofit Partnership for New York City, the city's leading business organization. Its mission is to work with government, labor, and the civic sector to build a stronger New York, with a focus on education,

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infrastructure and the economy. Wyldé is an internationally known expert in housing, economic development and urban policy. She has received honorary degrees from Fordham University and St. Francis College and serves on a number of boards and advisory groups, including NYC Economic Development Corporation, NYC & Company, the Fund for Public Schools, US Trust Advisory Committee, the Manhattan Institute, the NYU Lutheran Medical Center, Sponsors for Educational Opportunity (SEO), the Governor's NYC Regional Economic Development Council and the Governor's Business Regulation Council. She has authored numerous articles and policy papers and has been recognized for her leadership by dozens of educational, professional and nonprofit institutions.